

PERFORMANCE WORK STATEMENT

U.S. Army Asymmetric Warfare Group (AWG)

Operations Support

20 January 2006

**PERFORMANCE WORK STATEMENT
U.S. ARMY ASYMMETRIC WARFARE GROUP (AWG)
OPERATIONS SUPPORT**

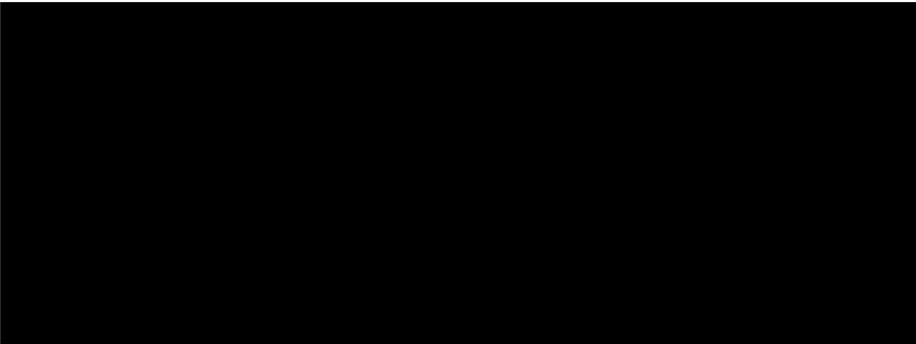
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PERFORMANCE WORK STATEMENT

U.S. Army Asymmetric Warfare Group (AWG)

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1.0 INTRODUCTION

1.1 Overview. This acquisition is for CONUS and OCONUS (including the CENTCOM Theater of Operations) critical services required to support the U.S. Army Asymmetric Warfare Group (USAAWG or AWG). These support services will include but are not limited to direct support of the Joint Improvised Explosive Device Defeat Organization (JIEDDO) as well as the enhancement, sustainment, and integration of the AWG in the analysis, assessment, operations and training for counter-Improvised Explosive Device (IED) and Asymmetric Warfare (AW) operations throughout the world as well as the preparation of units scheduled for introduction as replacement forces into overseas theaters of operation.

1.2 AWG Organization. The AWG, headquartered at Fort Meade, MD, is the lead organization to provide the Army with global perspective and expertise in full-spectrum training, planning and execution of countermeasures to AW. AW is operations conducted by terrorists, guerillas, militias and paramilitaries to limit military effectiveness while achieving their political objectives. The AW operations are conducted at the strategic, operational, and tactical levels to attack military and civilian targets. Objectives of these AW operations are to undermine U.S./Allied political, military, economic, and psychological strengths and the will to win.

1.3 JIEDDO Organization. The JIEDDO, headquartered at the Pentagon, Washington, DC, is the lead organization to integrate all DoD-wide efforts to reduce or eliminate the effects of all forms of IEDs used against U.S. and Coalition Forces, including policy, resourcing, materiel, technology, training, operations, information, intelligence, assessment and research aimed at reducing or eliminating the effects of all forms of IEDs used against U.S. and Coalition Forces.

1.4 AWG Operations. The AWG will be organized for continuous operations, capable of rapid deployment and response/mission cycle and able to operate in different Areas of Operations (AORs) simultaneously. The AWG exercises command of assigned and attached forces and, when necessary, will be supported by external "Force Pool" and "Reach" units as documented in the AWG Operational and Organizational (O&O) Concept. Liaison will be provided to the regional Combatant Commanders, Joint Force Command (JFCOM), and to U.S. Special Operations Command (USSOCOM), and Service supported commanders.

2.0 MISSION AND BACKGROUND

2.1 The Asymmetric Warfare Challenge. From January 2000 to January 2005, there have been over 9,000 recorded incidents of global terrorism resulting in over 13,900 fatalities. These incidents have occurred in every U.S. Combatant Commander's AOR and present an environment in which the Global War on Terrorism (GWOT) must be prosecuted every day, both at home and abroad. Conventional forces have been primarily organized, trained and equipped to engage and defeat conventional opponents. While forces from all services have shown remarkable adaptability in tailoring Tactics, Techniques and Procedures (TTPs) to prosecute the GWOT, our opponents have also displayed flexibility and innovation in adapting their TTPs to attack military and civilian targets with means which limit their exposure to the overwhelming combat power Coalition Forces can bring to bear. The use of IEDs, rocket propelled grenades (RPGs), mortars, Man-Portable Air Defense System (MANPADs) and the employment of terrorist techniques such as suicide bombers, kidnappings and publicized executions have impacted our forces as well as public and world opinion. Units have often undergone a steep learning curve upon deployment into theater and have frequently found themselves reacting to the asymmetric tactics of the enemy rather than immediately gaining and maintaining the initiative.

2.2 The DoD Response. The U.S. Army has reacted to this major casualty producing technique to date in the GWOT by creating the Improvised Explosive Device Task Force (IED-TF) in October 2003 to mitigate IED threats endangering U.S./Coalition forces in Iraq and Afghanistan. In February 2004 Headquarters, Department of the Army (HQDA), G-3, directed the IED-TF be made a standing capability available for planning and coordinating IED Countermeasures and responding to operational needs of deployed forces with assigned field teams. In April 2004 the Army proposed activation of an Asymmetric Warfare Regiment (now Asymmetric Warfare Group - AWG) to address the broader aspects of AW. In July 2004 the Deputy Secretary of Defense (DEPSECDEF) redesignated the Task Force the Joint IED Defeat Task Force and gave the Task Force the mission of providing streamlined and timely support to the warfighter to counter the evolving IED threat. This mission was further delineated in DOD Directive 2000.19, Joint Improvised Explosive Device (IED) Defeat, issued 27 June 2005. In January 2006 the JIEDD-TF was redesignated as the JIEDDO. The AWG mission includes direct support of the JIEDDO.

2.3 AWG Mission. The AWG conducts CONUS and OCONUS operations in support of Joint and Army Force Commanders to mitigate and defeat specified asymmetric threats. The mission includes, but is not limited to:

2.3.1 Serve as experts in AW.

2.3.2 Provide direct support to the JIEDDO as the conventional global DoD expert in IEDs.

2.3.3 Conduct predictive modeling and trend analyses concerning global asymmetric threats.

2.3.4 Conduct trend analyses and produce predictive models on specific threats confronting supported units.

2.3.5 Deploy, integrate, coordinate and execute battle command of assigned and attached forces.

2.3.6 Assist supported combatant commanders to develop and maintain the AW Joint Common Operational Picture (JCOP).

2.3.7 Conduct advisory CONUS and OCONUS training for in-theater or pre-deployment forces.

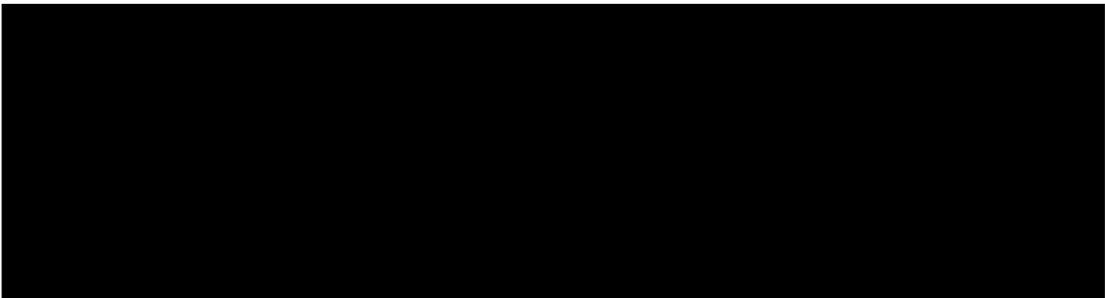
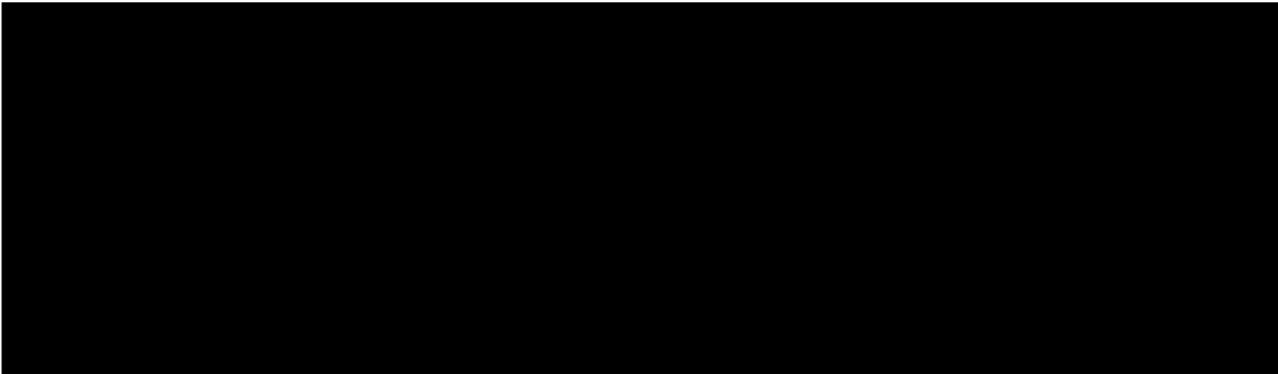
2.3.8 Support identification, development and accelerated integration of lessons-learned, TTPs, and countermeasure technologies.

2.3.9 Establish linkages with all internal, combatant command, and national intelligence agencies.

2.3.10 Establish linkages with all appropriate intelligence sources and centers.

2.3.11 Analyze asymmetric threats.

2.3.12 Assist in exploitation and operational analyses of asymmetric threats.



[REDACTED]




4.0 OTHER PERFORMANCE REQUIREMENTS

4.1 Program Changes. Changes in emphasis and program direction are highly likely, and may be frequent, in approved projects. The Contractor shall be responsive to such changes as they are defined by the issuance of T/Os.

4.2 Limits Set by T/Os. The Contractor shall perform specific work as directed, and funded, by individual T/Os. Each T/O will include, at a minimum, the estimated Direct Productive Person Hours (DPPHs) for the fixed price labor categories and the cost-reimbursable materials and travel, the T/O ceiling for labor, travel, and subcontractors and materials, the period of performance, the required deliverables, the T/O PWS, and any special instructions applicable to the given T/O.

4.3 Meetings/Briefings/Publications. The Contractor shall participate in Technical Interchange Meetings (TIMs), to be scheduled upon request of the responsible contracting officer or written designee, to discuss and to informally evaluate the Contractor's efforts and accomplishments in direct relation to specific T/Os. During these meetings, the Contractor shall present necessary data to enable a joint review of its various assigned tasks, along with attendant schedules, and resource expenditures. The Contractor shall present and participate in technical discussions and shall inform, in a timely fashion, the Contracting Officer's Representative (COR) of any problems with contract execution and any proposed solutions. The Contractor shall attend and participate in Program Management Reviews (PMRs), Integrated Process Teams (IPTs), and other meetings, as scheduled by the responsible contracting officer or written designee.

4.4 Temporary Duty (TDY) Travel. The Contractor shall perform TDY non-local travel, as required in the performance of this PWS and as directed by individual T/Os. The TDY locations include, but are not limited to, various CONUS facilities, and various OCONUS locations to include but are not limited to Europe, Middle East, and the Far East. The T/Os will specify authorized travel locations and the Not-to-Exceed (NTE) ceiling for the given effort. Travel to locations other than those specified in the T/O requires the prior written approval of the responsible contracting officer or written designee. For all travel, the Contractor shall comply with the requirements of the Joint Travel Regulations (JTR) and will only be reimbursed for travel expenses allowable under the JTR.

5.0 CONTRACTOR PERFORMANCE REQUIREMENTS

5.1 Contractor Program Management. The Contractor shall provide the capability to perform a wide variety of tasks (to be defined in detail in the individual T/Os issued during the period of performance) related to the effort defined in paragraphs 2.0 through 4.0 above. The Contractor must be capable of providing flexible, responsive, and high quality management, systems analysis, special operations, and technical support relating to the

requirements as set forth in individual T/Os. The Contractor's technical effort shall be under the direction of a Program Manager (PM). The PM shall provide the overall management of program, personnel, planning, quality control, direction, coordination, and reviews necessary to ensure effective contract performance. The PM and other Contractor personnel shall participate in integrated process teams as required.

5.2 Contractor Workforce and Training. The Contractor shall ensure that adequate technical capability is available to provide responses to specific tasks during a 40-hour work week. The Contractor may be required to provide labor hours in excess of 40 hours per workweek to include holidays, weekends, and/or during irregular times and shifts based upon mission operations and exercises. If required, the Contractor shall provide services and support 24 hours a day/7 days per week as directed by the responsible contracting officer or written designee. It is the Contractor's responsibility to provide and maintain a state-of-the-art-trained workforce capable of providing the services specified in the T/Os issued under this contract. All related training, continuing education, certification courses, and other similar events are the financial responsibility of the Contractor, except as otherwise specified in individual T/Os. Task priorities, short-notice suspenses, operational constraints, and other potential impacts shall be managed so as to maintain schedule requirements on all T/Os. Further requirements for personnel qualifications are set forth in the attached Labor Categories and Section H of the contract.

5.3 Contractor Responsibilities. The Contractor shall assume total performance responsibility for work performed and data delivered under each T/O, shall ensure proper management of subcontractors through analysis, critique, and assessment of the adequacy, timeliness, and cost effectiveness of work performed, and shall adhere to the small business subcontracting plan incorporated into this contract. The Contractor shall coordinate management efforts with Government personnel as required. The Contractor shall provide reporting as described in the basic contract and in each T/O to support Government oversight. The Contractor shall identify issues and formulate and provide alternatives for issue resolution.

6.0 SECURITY

6.1 All Contractor personnel shall be required to access, view, possess, process and/or use classified information, information systems and workspaces to successfully complete certain functions. At a minimum, all Contractor personnel must possess, and maintain, a SECRET security clearance. In addition, certain Contractor personnel must possess TOP SECRET (TS)/Sensitive Compartmented Information (SCI) CLEARANCE access and/or be eligible for immediate adjudication by the appropriate cognizant security authority upon award of the contract. Future requirements for SCI-eligible personnel shall be established by individual T/Os. The responsible contracting officer or written designee shall apprise the Contractor of any increased security requirements. The Contractor shall submit completed clearance packages within ten (10) calendar days of identification of any increased security requirements.

6.2 Some T/Os issued under this contract may require access to, and clearance for, Special Access Programs (SAPs) up to and including the TS/SCI level. The T/Os requiring such access will be awarded or modified accordingly with a revised DD Form 254 allowing appropriate access and outlining the specific security requirements.

6.3 As identified in individual T/Os, the Government shall provide a limited, temporary work area for two to three Contractor personnel on an "as needed" basis at Government Sensitive Compartmented Information Facilities (SCIFs). Storage space, electronic SCI message support, and SCI billet indoctrination support shall be provided by the government.

6.4 Contract and TO performance may require access to SCI data in order to perform analysis and assess the adequacy of the work performed by other Contractors. This data and other related information will be used to check the adequacy of sources to provide the COR with an accurate assessment of the threat to the system and assist in the planning and the conduct of analyses, simulations, assessments, system tests, and other related tasks. The SCI-cleared Contractors will be required in conjunction with their SCI contract monitor to interface with key government personnel, and enter into SCI discussions to assist in assessment and decisions on the programs.

6.5 All Contractor personnel will be issued identification badges by the Government which shall be visible and clearly indicate contractor status at all times while employees are on Government premises. The Contractor shall furnish all requested information required to facilitate the use and possession of the badges. The Contractor's Program Manager shall be responsible for ensuring that all identification badges issued to Contractor employees are returned immediately following the completion of the contract, relocation or termination of an employee, and/or upon request of the Contracting Officer or the COR.

6.6 The Contractor shall perform in accordance with the National Industrial Security Program Operating Manual (NISPOM) (DoD 5220.22M) and ensure that all classified material is handled in accordance with the NISPOM and the appropriate Security/Program Guides/Directives. The Contractor shall obtain appropriate security clearances for required personnel. The Contractor shall provide technical orientation briefings, as directed.

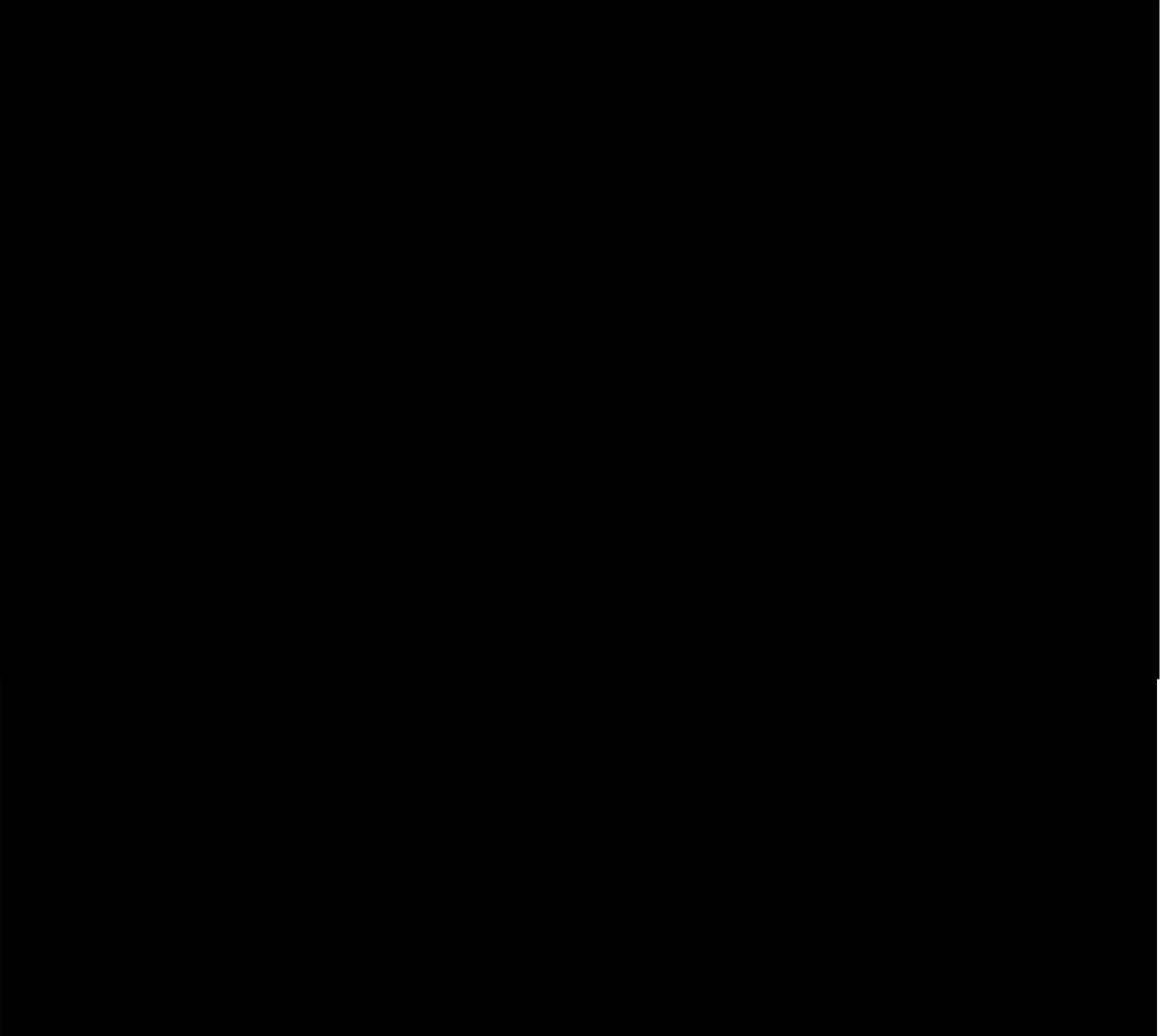
6.7 The Contractor shall provide technical orientation briefings, as directed.

7.0 DATA REQUIREMENTS

7.1 Technical Data. The Contractor shall prepare and deliver to the Government the technical data in accordance with the requirements and schedules set forth in the DD Form 1423, Contract Data Requirements List (CDRL). It is not the intent of the Government to have new data formats prepared where existing ones may suffice. Thus, all Contractor internal procedures, which are equivalent to the requirements of data item(s), must be reviewed by the Contracting Officer and certified as acceptable in order to be submitted to the Government for its use. To the greatest extent practical, the Contractor shall submit data and reports in digital formats and shall establish a collaborative Integrated Digital Environment (IDE) for information sharing among all participants in the contract.

7.2 Task Order Management Plan (T/OMP). The Contractor shall provide a Task Order Management Plan (T/OMP) that shall define a management system to plan and control the effort under each specific T/O. The T/OMP must delineate how the Contractor plans to accomplish the effort supporting the specific T/O, to include a breakout of DPPHs, travel, required material, a milestone schedule, and a schedule for the planned expenditure of funds.

7.3 Contractor Manpower Reporting.



7.4 Operations Security (OPSEC) Plan. The Contractor shall develop and implement an OPSEC Plan for control of critical program information, classified material, and sensitive data. The plan, as updated, shall continue to conform to the requirements of the DD Form 1423, DD Form 254 (DoD Contract Security Classification Specification), and further instructions contained in the current AR 530-1 (Operations Security).

8.0 DELIVERABLES

8.1 Documentation developed under this contract shall be delivered as specified in individual T/Os. Individual T/Os will indicate the media type, as well as the quantity of copies of the work products required for delivery. The Contractor shall be proficient in the use of the current Government/command-standard software and shall possess the capability to deliver the automated data in the command-standard software format. Delivery will typically be required only in electronic media form; all such deliveries shall be virus free.

8.2 All deliverables, either stated in a given T/O or required as a standard item pursuant to this contract, will be strictly in accordance with the DD Form 1423 CDRL.

8.3 Any commercial computer hardware, software and/or systems delivered under this contract shall successfully operate in the twenty-first century with the correct system date and without human intervention, including leap year calculations. Furthermore, they must produce fault-free performance in processing of date and date-related data (including, but not limited to, calculating, comparing, and sequencing).

8.4 As directed by individual T/Os, all written documentation (such as reports, studies, analyses, etc.) or software (both source and executable code) developed pursuant to (or incidental to) the performance of this contract shall be considered a "Special Work" pursuant to DFARS 252.227-7020, Rights in Special Works, or other applicable provision(s) or clause(s) contained in the controlling T/O or as mandated by the basic contract.